***UGANDA***

**KAMPALA WATER - LAKE VICTORIA WATER AND SANITATION PROJECT**

**KW-LV WATSAN 01 OPERATIONAL AUDIT**

**(NWSC/HQ/Srvcs/2022-2023/173289)**

**CONSULTING SERVICES**

**Request for Expression of Interest**

In 2011, the ***National Water and Sewerage Corporation (NWSC)*** engaged into a comprehensive program of investments and capacity strengthening named Kampala Water - Lake Victoria Water and Sanitation Program (KW-LV WATSAN). An overview of KW-LV WATSAN is attached as Appendix 1.

NWSC received the following funding towards the implementation of the first two phases of this program (namely KW-LV WATSAN 01 and KW-LV WATSAN 02 respectively):

1. a EUR 222 million joint financing from the Agence Française de Développement (AFD), the European Investment Bank (EIB), the Kreditanstalt für Wiederaufbau (KfW), the European Union (EU-ITF), and the Government of Uganda (GoU). The five financing entities and NWSC entered into a Common Project Terms Agreement (CPTA);
2. an additional separate EUR 150 million financing from AFD.

NWSC intends to use part of the funds thereof for payments of the **KW-LV WATSAN 01 Operational Audit**, as required in the Common Project Terms Agreement.

**The services to be rendered by the Consultant shall** include the formulation of recommendations to NWSC based on the careful review and detailed critical analysis (based on benchmarking from similar projects in other countries) of the following:

* **Strategic aspects**:
* Project genesis and initial objectives, scope, expected outputs and outcomes,
* Preparation, design, phasing and alloting (including the initial “quick wins & no regrets” approach undertaken in parallel to the master planning, the pro-poor component, the split between water supply and sanitation), initial costing, initial financing,
* Redefinition of the objectives and scope in the course of the project,
* Actual final costs, final outputs and outcomes;
* **Organisational aspects**: (i) resources and means allocated to the Project Implementation Unit, (ii) related organisation, procedures, and decision making processes, and (iii) objectives assigned in terms of planning and monitoring of activities, budgeting, management of documentation and correspondance, coordination with other administrations (Kampala Capital City Authority for instance) and other utilities, management of environmental and social issues, compliance with regulations, reporting;
* **Procurement aspects**: a selection (between 6 to 8) of procurement processes conductedduring WATSAN 01 implementation, in relation to; master planning, design studies, works supervision, works under the RED FIDIC approach, and works under the YELLOW FIDIC approach ;
* **Contracts management aspects**, including claims: a selection (between 6 to 8) of contracts passed during WATSAN 01 implementation, and related to master planning, design studies, works supervision, works under a RED FIDIC approach, and works under a YELLOW FIDIC approach ;
* **Technical aspects**: design criteria (sizing, material selection, lay-out/route), quantities, unit costs, reservation of plots of lands ahead of the works, modalities of works in a dense urban environment surrounded by other utilities and high traffic, supervision modalities, commissioning including tests before completion, on completion, and after completion, management of the Defect Notification Periods and associated garantees & retention monies, measures taken to ensure long-term sustainability of the infrastructure such as preventive maintenance or management of specific spare parts, etc.

The last operational audit was performed in July 2014. The Consultant shall therefore carry out the assignment for the periodJuly **2014 - June 2022**. Theassignment shall commence immediately upon signature of the contract for a period of ten (10) months;**The total expertise input for the Operational Audit services is estimated at 12 man months of International expertise and 12 man months of National expertise.**

The ***National Water and Sewerage Corporation (NWSC)*** hereby invites Applicants to show their interest in delivering the services described above.

This Request for Expressions of Interest is open to **Consulting firms.**.

To minimize conflict of interests, the following firms shall be ineligible to participate in the contemplated tender:

* Firms who have been contracted to offer consultancy or works services (ongoing and/or completed) under the KW-LV WATSAN program;
* Firms who have had capitalistic relations with a company of which a subsidiary is any of the firms mentioned above within a period of 10 years prior to the publication of this REoI.

Eligibility criteria to AFD financing are specified in sub-clause 1.3 of the "Procurement Guidelines for AFD‑Financed Contracts in Foreign Countries", available online on AFD’s website: <http://www.afd.fr>.

The Applicants shall submit only one application, either in its own name or as a member of a Joint Venture (JV). If an Applicant (including any JV member) submits or participates in more than one application, those applications shall be all rejected. However, the same subconsultant may participate in several applications.

If the Applicant is a JV, the expression of interest shall include:

* a copy of the JV Agreement entered into by all members,

or

* a letter of intent to execute a JV Agreement, signed by all members together with a copy of the Agreement proposal,

In the absence of this document, the other members will be considered as subconsultants.

The experiences and qualifications of subconsultants shall be taken into account in the evaluation of the applications. A maximum of 60% of the services may be sub-contracted.

As part of their applications, the Applicants shall provide:

* A covering letter, comprising the firm’s name, address, contact person, telephone, fax and email. Should a cooperation between firms be proposed for this project, the form of cooperation should be mentioned. In addition, the firm should provide evidence that the signatory of the covering letter has the powers of attorney, and the authority of both his firm and that of each party in the association to do so, attesting to their agreement with this authority on their behalf;
* A presentation of the firm(s) showing the firms’ organization, main activities and expertise (max. 10 pages per firm, no brochures!). In case of a co-operation between firms, the Application shall include the main specialisation of each party;
* A Declaration of submitting a proposal in case of being short-listed, duly signed by the lead firm;
* Statements on affiliations of any kind with other firms, which may present a conflict of interests in providing the envisaged services, or a statement having no affiliations of any kind. In case any firm forms part of a group of firms or holding, such firm shall disclose the relations between the group and holding members in the statement of affiliations. If bidders co-operate, all participating parties, also sub-contractors, must provide this statement;
* Information evidencing that they are qualified and experienced to perform the required services. For that purpose, documented evidence of at least two (02) recent - less than ten (10) years old - and similar contracts shall be submitted, with at least 1 project reference from the lead firm in case of a JV.

Determination of the similarity of the experiences will be based on:

* 1. The contract size;
	2. The nature of the services : operational audit of the strategic, organisational, procurement, contractual, and technical aspects of the planning & implementation of a water supply project;
	3. The geographical scope of the contract: an urban center with population over 0,5 million;
	4. The location: preferably in a Sub-Saharian African country, otherwise in any comparable developing countries.

Completing these similar experiences with references of such operational audit in more advanced economies (OECD countries) shall be an advantage

* Information on the Appplicants organisational structure, indicating number and qualifications of in-house personnel, including home office, backstopping and quality assurance personnel;
* Very brief curriculum vitae of in-house experts available to provide home office, backstopping and quality assurance services (max. 3 pages per staff). Brief CVs shall consist of name, professional qualification and year obtained, number of years with firm , position in firm, technical field and specialisation, languages and foreign service (country, year, duration, project, task, function) if applicable. All CVs must be signed by the respective proposed staff and signatory to the bid;
* The name of a lead auditor from amongst their proposed staff with suitable academic qualifications to manage the assignment. It will be an advantage if this lead auditor is familiar with the Uganda Public Procurement and Disposal of Public Assets Authority (PPDA), AFD, and KfW procurement guidelines. It is recommended that the lead auditor be supported by local experts with economic and technical background especially in the Water and Sanitation sector. The lead auditor must be a permanent member of staff of the lead firm or other firm in a JV partnership. A lead auditor from a sub-contractor shall not be accepted;
* A Statement of Integrity to observe the highest standard of ethics during the bidding process and the execution of the contract. Applicants should be aware that any fraudulent or corrupt activities disqualify them immediately from participation in the selection process and will be subject to further legal investigation. The said declaration shall be submitted and duly signed by the firm and by all co-operating parties (including sub-contractors) according to the form in Appendix 2;
* Certified statements of financial capacity of the lead firm and all members of the consortium for the last three years showing the necessary turnover (proof documents: balance sheets and profit and loss accounts of the last three years. Documents must be in English language (or original with authorised translation) and issued by a certified auditor). The firm, or all members of the consortium individually must have an annual turnover of at least EUR 500,000. Sub-contractors must not present financial statements;
* Demonstration of the Applicant’s Quality assurance procedures Availability of a valid ISO 9001 Quality Management certificate or internationally recognized equivalent (equivalence should be demonstrated by the Applicant). If the Applicant is a JV, at least one member must provide individual evidence.

Firms with local offices, or in joint venture or association with local consultants are encouraged to apply.

Among the submitted applications, *National Water and Sewerage Corporation* will shortlist a maximum of six (6) Applicants, to whom the Request for Proposals to carry out the Services shall be sent.

The Expressions of Interest must be submitted as hard copies consisting of one original and one copy, and a soft copy **on a flash drive** to the address below no later than **10: 00 hrs (East African Time)**  on **February 21, 2023.**

***Bid Submission address****:*

**The Logistics Office**

**National Water and Sewerage Corporation**

**Plot No. 43/49, 6th Street, Industrial Area-Kampala**

**P. O. Box 7053, Kampala, Uganda**

**Telephone: +256-313-315864**

Submission of electronic applications is not permitted.

Interested Applicants may obtain further information at the address below during office hours:

**National Water and Sewerage Corporation**

**Plot No. 18/20, 6th Street, Industrial Area-Kampala**

**P. O. Box 7053, Kampala, Uganda**

**Telephone: +256-313-315864/801**

**Monday to Friday 8:00 hrs to 17: 00 hrs (East African Time)**

**Or Email:** **nwscbid@nwscic.co.ug** **and copy to** **hellenizama@gmail.com** and **osujomoses@gmail.com**

The deadline for enquiries is two calendar weeks before bid submission before **17: 00 hrs (East African Time).**

**Interested Applicants are encouraged to check the NWSC and AFD websites below regularely for any updates concerning the rEoI:**

**NWSC:** [**www.nwsc.co.ug**](http://www.nwsc.co.ug)

**AFD:** [**https://tenders-afd.dgmarket.com/**](https://tenders-afd.dgmarket.com/)

APPENDIX 1 TO THE REQUEST FOR EXPRESSIONS OF INTEREST

OVERVIEW OF THE KAMPALA WATER LAKE VICTORIA WATSAN PROGRAMME

National Water and Sewerage Corporation (NWSC) in Uganda is currently implementing the Kampala Water-Lake Victoria WATSAN Programme. The 372 million Euros programme is financed by the Government of Uganda and a consortium of European Development Banks consisting of KfW Entwicklungsbank (KfW), Agence Francaise de Developpement (AFD), the European Investment Bank (EIB) and the EU African Infrastructure Trust Fund (EU-AITF).

The programme is aimed at providing long-term solutions (horizon 2035) to the water supply and sanitation challenges of Kampala. It is based on a long-term rehabilitation and extension strategy, translated into the Kampala Water Master Plan. It includes a systematic and phased approach to increase water production infrastructure, expand the water supply network, reduce water losses and operational costs, while at the same time implement watershed protection programs, and improve sanitary conditions and water supply services to the residents of informal settlements.

The KW-LWATSAN programme is being implemented in six distinct packages, as outlined below.

**Packages 1 & 3:** – **Immediate measures for upgrading and rehabilitation of the Ggaba water treatment plant complex and provision of additional water transmission and storage capacity**. The works under these packages were finalised. The interventions were designed to address critical water shortages facing Kampala, by addressing production shortfalls at Ggaba and increasing low pressure areas and dry zones, among others. The Ggaba 1 and 2 restoration works resulted into an increase in production at Ggaba I and 2 of over 60,000 m3/day, and the bulk transfer of water to Namasuba through a new 9.6km DN700 pumping main to a new 8,000 m3 reservoir, and minor improvements at the Muyenga Tank complex.

**Package 2**: **Network restructuring and rehabilitation.** Interventions under this Package include:

1. Primary and secondary network extensions for the distribution of the Water produced at the Katosi Water treatment plant (currently under construction).
2. Restructuring and extension of the existing distribution network through construction and rehabilitation of the transmission mains and primary distribution system and associated reservoirs, densification and extension of the secondary network and extension, as well as rehabilitation of the tertiary network.
3. Implementation of district metering zones and improved pressure management, including a SCADA system for network monitoring, and of activities for technical and administrative water loss reduction.

Detailed design of the required infrastructure is ongoing and procurement of a works contractor is underway.

**Package 4: Construction of a new water treatment plant east of Kampala, and associated transmission and storage facilities.** The works under this package entail development of a new water treatment plant in Katosi, Mukono district (east of Kampala), a 54 km transmission mains and bulk storage facilities. The location of the works to the East of Kampala follows recommendations made in the updated feasibility study which identified potential abstraction points along the Lake Victoria shoreline with good quality raw water. This project was completed and is now under Operations.

**Package 5**: **Improvement of water supply and sanitation services in the informal settlements of Kampala City.** This package is aimed at increasing the access to water and sanitation services for residents of Informal Settlements within Kampala City. The project scpoe includes the construction of a faecal sludge treatment plant, public sanitatrion facilities and installation of prepaid meters. The detailed design of the infrastructure was completed, procurement of a works contractor completed and the project is now in the construction phase.

**Package 6**: **Accompanying Measures**: The purpose of this package is to address capacity gaps within the project implementation unit and the NWSC as a utility business.

**The scope of the Operational Audit shall encompass all these packages.**

APPENDIX 2 TO THE REQUEST FOR EXPRESSIONS OF INTEREST
(To be sumitted with the application, signed and unaltered)

Statement of Integrity, Eligibility and Environmental and Social Responsibility

Reference of the bid or proposal (the "**Contract**")

To: (the "**Contracting Authority**")

1. We recognise and accept that *Agence Française de Développement* ("**AFD**") only finances projects of the Contracting Authority subject to its own conditions which are set out in the Financing Agreement which benefits directly or indirectly to the Contracting Authority. As a matter of consequence, no legal relationship exists between AFD and our company, our joint venture or our suppliers, contractors, subcontractors, consultants or subconsultants. The Contracting Authority retains exclusive responsibility for the preparation and implementation of the procurement process and performance of the contract. The Contracting Authority means the Purchaser, the Employer, the Client, as the case may be, for the procurement of goods, works, plants, consulting services or non-consulting services.
2. We hereby certify that neither we nor any other member of our joint venture or any of our suppliers, contractors, subcontractors, consultants or subconsultants are in any of the following situations:

2.1 Being bankrupt, wound up or ceasing our activities, having our activities administered by the courts, having entered into receivership, reorganisation or being in any analogous situation arising from any similar procedure;

2.2 Having been:

1. convicted, within the past five years by a court decision, which has the force of *res judicata i*n the country where the Contract is implemented, of fraud, corruption or of any other offense committed during a procurement process or performance of a contract (in the event of such conviction, you may attach to this Statement of Integrity supporting information showing that this conviction is not relevant in the context of this Contract);
2. subject to an administrative sanction within the past five years by the European Union or by the competent authorities of the country where we are constituted, for fraud, corruption or for any other offense committed during a procurement process or performance of a contract (in the event of such sanction, you may attach to this Statement of Integrity supporting information showing that this sanction is not relevant in the context of this Contract);
3. convicted, within the past five years by a court decision, which has the force of res judicata, of fraud, corruption or of any other offense committed during the procurement process or performance of an AFD-financed contract;

2.3 Being listed for financial sanctions by the United Nations, the European Union and/or France for the purposes of fight-against-terrorist financing or threat to international peace and security;

2.4 Having been subject within the past five years to a contract termination fully settled against us for significant or persistent failure to comply with our contractual obligations during contract performance, unless this termination was challenged and dispute resolution is still pending or has not confirmed a full settlement against us;

2.5 Not having fulfilled our fiscal obligations regarding payments of taxes in accordance with the legal provisions of either the country where we are constituted or the Contracting Authority's country;

2.6 Being subject to an exclusion decision of the World Bank and being listed on the website <http://www.worldbank.org/debarr> (in the event of such exclusion, you may attach to this Statement of Integrity supporting information showing that this exclusion is not relevant in the context of this Contract);

2.7 Having created false documents or committed misrepresentation in documentation requested by the Contracting Authority as part of the procurement process of this Contract.

1. We hereby certify that neither we, nor any of the members of our joint venture or any of our suppliers, contractors, subcontractors, consultants or subconsultants are in any of the following situations of conflict of interest:

3.1 Being an affiliate controlled by the Contracting Authority or a shareholder controlling the Contracting Authority, unless the stemming conflict of interest has been brought to the attention of AFD and resolved to its satisfaction;

3.2 Having a business or family relationship with a Contracting Authority's staff involved in the procurement process or the supervision of the resulting Contract, unless the stemming conflict of interest has been brought to the attention of AFD and resolved to its satisfaction;

3.3 Being controlled by or controlling another bidder or consultant, or being under common control with another bidder or consultant, or receiving from or granting subsidies directly or indirectly to another bidder or consultant, having the same legal representative as another bidder or consultant, maintaining direct or indirect contacts with another bidder or consultant which allows us to have or give access to information contained in the respective applications, bids or proposals, influencing them or influencing decisions of the Contracting Authority;

3.4 Being engaged in a consulting services activity, which, by its nature, may be in conflict with the assignments that we would carry out for the Contracting Authority;

3.5 In the case of procurement of goods, works or plants:

1. Having prepared or having been associated with a consultant who prepared specifications, drawings, calculations and other documentation to be used in the procurement process of this Contract;
2. Having been recruited (or being proposed to be recruited) ourselves or any of our affiliates, to carry out works supervision or inspection for this Contract.
3. If we are a state-owned entity, and to compete in a procurement process, we certify that we have legal and financial autonomy and that we operate under commercial laws and regulations.
4. We undertake to bring to the attention of the Contracting Authority, which will inform AFD, any change in situation with regard to points 2 to 4 here above.
5. In the context of the procurement process and performance of the corresponding contract:

6.1 We have not and we will not engage in any dishonest conduct (act or omission) deliberately indented to deceive others, to intentionally conceal items, to violate or vitiate someone's consent, to make them circumvent legal or regulatory requirements and/or to violate their internal rules in order to obtain illegitimate profit;

6.2 We have not and we will not engage in any dishonest conduct (act or omission) contrary to our legal or regulatory obligations or our internal rules in order to obtain illegitimate profit;

6.3 We have not promised, offered or given and we will not promise, offer or give, directly or indirectly to (i) any Person who holds a legislative, executive, administrative or judicial mandate within the State of the Contracting Authority regardless of whether that Person was nominated or elected, regardless of the permanent or temporary, paid or unpaid nature of the position and regardless of the hierarchical level the Person occupies, (ii) any other Person who performs a public function, including for a State institution or a State‑owned company, or who provides a public service, or (iii) any other person defined as a Public Officer by the national laws of the Contracting Authority’s country, an undue advantage of any kind, for himself or for another Person or entity, for such Public Officer to act or refrain from acting in his official capacity;

6.4 We have not promised, offered or given and we will not promise, offer or give, directly or indirectly to any Person who occupies an executive position in a private sector entity or works for such an entity, regardless of the nature of his/her capacity, any undue advantage of any kind, for himself or another Person or entity for such Person to perform or refrain from performing any act in breach of its legal, contractual or professional obligations;

6.5 We have not and we will not engage in any practice likely to influence the contract award process to the detriment of the Contracting Authority and, in particular, in any anti‑competitive practice having for object or for effect to prevent, restrict or distort competition, namely by limiting access to the market or the free exercise of competition by other undertakings;

6.6 Neither we nor any of the members of our joint venture or any of our suppliers, contractors, subcontractors, consultants or subconsultants shall acquire or supply any equipment nor operate in any sectors under an embargo of the United Nations, the European Union or France;

6.7 We commit ourselves to comply with and ensure that all of our suppliers, contractors, subcontractors, consultants or subconsultants comply with international environmental and labour standards, consistent with laws and regulations applicable in the country of implementation of the Contract, including the fundamental conventions of the International Labour Organisation (ILO) and international environmental treaties. Moreover, we shall implement environmental and social risks mitigation measures when specified in the environmental and social commitment plan (ESCP) provided by the Contracting Authority.

1. We, as well as members of our joint venture and our suppliers, contractors, subcontractors, consultants or subconsultants authorise AFD to inspect accounts, records and other documents relating to the procurement process and performance of the contract and to have them audited by auditors appointed by AFD.

Name: In the capacity of:

Duly empowered to sign in the name and on behalf of[[1]](#footnote-1):

Signature:

Dated:

**APPENDIX 3 TO THE REQUEST FOR EXPRESSIONS OF INTEREST**

**MATRIX TEMPLATE FOR EVALUATING EXPRESSIONS OF INTEREST**

The evaluation process to undertake consultancy services for the Operational Audit shall follow AFD’s Guidelines for the Procurement of Consultants. A qualification assessment based on the information provided in the EOI shall be used to evaluate the bids, and the assessment shall follow a two stage criteria, that is, the Eligibility Phase and the Detailed Evaluation phase. The Eligibility criteria is detailed in Table 1.

**Table 1: Evaluation Criteria for Eligibility**

|  |
| --- |
| **EVALUATION CRITERIA FOR EXPRESSION OF INTEREST - KW-LVWATSAN OPERATIONAL AUDIT** |
| **EVALUATION CRITERIA** | **Criteria/ Methodology** |
| **Eligibility** |  |
|  | Submission of all required documentation | Each Item to be marked as present/absent. Only the statement of integrity shall be marked on a pass/fail basis |
| **1** | Covering Letter | Present/Absent |
| **2** | Cooperation between firms | Present/Absent |
| **3** | Power of attorney | Present/Absent |
| **4** | Presentation of firms | Present/Absent |
| **5** | Declaration of Submitting a proposal | Present/Absent |
| **6** | Statement of affiliation | Present/Absent |
| **7** | Letter of intent | Present/Absent |
| **8** | Statement of integrity | Pass/fail |
| **9** | Certified statements of financial capacity & credit line | Present/Absent |
| **10** | Project references – Technical Audit services to Water and Sanitation Public Utility | Present/Absent |
| **11** | Project references - PPDA, AFD, and KfW procurement guidelines. | Present/Absent |
| **12** | Project references -Donor funded projects | Present/Absent |
| **13** | Project references - Sub-Saharan Africa/ other comparable developing countries | Present/Absent |
| **14** | Organisation structure | Present/Absent |
| **15** | ISO Certification | Present/Absent |
| **16** | CVs signed by proposed staff and signatory to the bid | Present/Absent |
|  | **Eligibility to bid** | **Eligible/Ineligible** |

Firms that pass the Eligibility stage shall be subjected to a detailed evaluation using a merit point system following the criteria in Table 2(a) below.

The purpose for the second stage of evaluation shall be to carry out a detailed assessment of each applicant’s Management and Technical Competences and Geographical experience over the last 10 years.

According to the Request for EoIs, the firms shall be ranked according to Table 2(b) and the six (06) highest scoring applicants shall be selected for the shortlist.

**Table 2(a): Evaluation Criteria for Detailed Evaluation**

|  |  |  |
| --- | --- | --- |
| # | **DETAILED DESCRIPTION** | **CRITERIA** |
|
| A | **Management Competence** |   |
| 17 | Firm presentation | Pass / fail |
| 18 | Financial capacity-annual turnover | Pass / fail |
| 19 | Financial capacity -credit line | Pass / fail |
| B | **Technical Competence & Regional experience** |   |
| *(At least one recent reference -less than ten years old)* |
| 20 | *Contract Size*: Audit services for Urban Water Supply and Sanitation Projects | Pass / fail |
| 21 | *Nature of Services*: Operational audit, encompassing organisational, procurement and technical aspects | Pass / fail |
| 22 | *The Context*: planning and implementation of large drinking/potable water supply systems and/or sanitation infrastructure | Pass / fail |
| 23 | *Location*: Sub- Sahara Africa or in any comparable developing countries. | Pass / fail |
| C | **Staffing** |   |
| 24 | Organisation structure and/or structure of any JV | Pass / fail |
| 25 | Availability of appropriate skills amongst in-house experts to provide home-office/backstopping and quality assurance services. | Pass / fail |
| 26 | Association with local experts/consultants | Pass / fail |
| 27 | CVs signed by proposed staff and signatory to the bid | Pass/fail |
|  | **CONCLUSION** | **Pass / fail** |

Table 2(b): Post Qualification Evaluation Criteria with scoring for Detailed Evaluation

|  |  |  |
| --- | --- | --- |
| # | **DETAILED DESCRIPTION** | **CRITERIA** |
|
| B | **Technical Competence & Regional experience** |  3 points for each acceptable reference |
| *(At least one recent reference -less than ten years old)*   |
| 20 | *Contract Size*: Audit services for Urban Water Supply and Sanitation Projects | 6 points (max 18 points) |
| 21 | *Nature of Services*: Operational audit, encompassing organisational, procurement and technical aspects | 6 points (max 18 points) |
| 22 | *Utility Firm:* Similar Services offered to a Water Utility Company in any comparable developing countries | 3 points (max 9 points) |
| 23 | *The Context*: planning and implementation of large drinking/potable water supply systems and/or sanitation infrastructure (100,000m3/day) | 4 points (max 12 points) |
| 24 | *Location:* If the location is an African Sub - Saharan country | 3.5 points (max 10.5 points) |
| 25 | *Location:*  If the location is a developing country outside Sub-Saharan Africa | 2.5 points (max 7.5 points) |
|  |  |  |
| C | **Staffing** |   |
| 26 | Availability of appropriate skills amongst in-house experts to provide home-office/backstopping and quality assurance services. | 3 points (max 9 points) |
| 27 | Association with local experts/consultants | 6 points  |
| 28 | CVs signed by proposed staff and signatory to the bid | 5 points |
| 29 | An expert with experience in implementation of FIDIC Contracts projects | 5 |
|  | **TOTAL OUT OF 100** |  |

1. In case of joint venture, insert the name of the joint venture. The person who will sign the application, bid or proposal on behalf of the applicant, bidder or consultant shall attach a power of attorney from the applicant, bidder or consultant. [↑](#footnote-ref-1)